

Classification and Compensation Study Discussion July 11, 2017

#### **Study Phases Completed**

- Employees completed job questionnaires to provide content for job classification study; 358 full-time employees working in 104 distinct job classes
- Salary survey completed for comparison to current pay ranges and for pay plan updating; 15 comparator agencies + private sector data (where applicable)
- Cost estimates to implement new range structure based on salary survey and to place employees appropriately in ranges based on time in job

### **Approved Agencies for Comparison**

- Collin County
- Corsicana, City of
- Delta County
- Ellis County
- Grayson County
- Greenville, City of
- Hopkins County
- Kaufman County

- Lamar County
- Navarro County
- Rains County
- Rockwall, City of
- Rockwall County
- Somervell County
- Van Zandt County

- Also used private sector data where appropriate from DFW, TX Statistical Area
- No response received from Hopkins County
- Criteria approved by Commissioner's Court to include geographic proximity, population, similar jobs, county revenue.

# **Survey Illustration**

| Recommended Job Class                      | Survey Job Class         |                               | Annual     |            | Hunt County     | External Aged                         | Variance |          |
|--|--------------------------|-------------------------------|------------|------------|-----------------|---------------------------------------|----------|----------|
|  |                          | Participant Organization      | Min        | Max        | Midpoint        | Midpoint                              | \$       | %        |
| Deputy District Clerk                      |                          |                               |            |            | \$26,445        | \$30,712                              | -\$4,267 | -13.89%  |
|  | Deputy District Clerk I  | Collin County                 | \$32,652   | \$45,216   |                 | ;<br>\$38,934                         |          | 1        |
|  | Deputy District Clerk    | Grayson County                | \$38,035   | \$38,035   | + <b>-</b>      | \$38,035                              |          |          |
|  | Deputy District Clerk    | Rockwall County               | \$30,102   | \$40,727   | -               | \$35,415                              |          |          |
|  | Deputy District Clerk    | Kaufman County                | \$28,500   | \$39,121   |                 | \$33,811                              |          | <b></b>  |
| • ••,                                      | Deputy District Clerk    | Navarro County                | \$32,244   | \$32,244   | +               | \$32,244                              |          | *        |
|  | District Clerk II        | Ellis County                  | \$31,787   | \$31,787   |                 | \$31,787                              |          |          |
|  | Deputy District Clerk    | Lamar County                  | \$29,706   | \$29,706   |                 | \$29,706                              |          |          |
|  | Deputy District Clerk    | Rains County                  | \$25,721   | \$25,721   |                 | \$25,721                              |          |          |
|  | District Clerk Assistant | Delta County                  | \$24,792   | \$24,792   |                 | \$24,792                              |          |          |
|  | Deputy District Clerk    | Van Zandt County              | \$24,510   | \$24,510   |                 | \$24,510                              |          |          |
|  | Deputy District Clerk    | Somervell County              | \$22,880   | \$22,880   |                 | \$22,880                              |          |          |
|  |                          | Corsicana, City of            | \$0        | \$0        |                 | -                                     |          |          |
| ak att als off the attachments on symmetry | <b></b>                  | Greenville, City of           | \$0        | \$0        |                 |                                       | _        | -        |
|  |                          | Hopkins County                | \$0        | \$0        |                 | •                                     |          |          |
|  |                          | Rockwall, City of             | \$0        | \$0        |                 | -                                     |          | •        |
|  |                          |                               | In         | dividual E | Employer Rate:  | \$30,712                              |          | ł        |
|  | No Match                 | Private Sector - ERI - Dallas | \$0        | \$0        |                 | + _                                   |          |          |
|  |                          |                               | ΨŬ         |            | d Survey Rate:  | #DIV/0!                               |          |          |
| -  |                          |                               | €<br> <br> |            |                 | · · · · · · · · · · · · · · · · · · · | •        | <br>     |
|  |                          |                               | t          | P          | revailing Rate: | #DIV/0!                               |          | L<br>I _ |
|  |                          |                               | <u> </u>   |            |                 |                                       |          | <u> </u> |

### **Overall Survey Findings**

- Data was collected on 77/104 (74%) jobs.
- Variance between quality of benchmark data some better than others, common positions have best data points.
- County ranges are behind market at least on paper for a majority of positions (over 90%)
- Actual salaries tend to be more competitive than your formal ranges

## Recommendations

- Adopt new salary schedule 20% range width, 5% between midpoints
- Adopt new salary ranges based on survey findings
- Bring individuals up to the minimum of their proposed range
- Place individuals in ranges based on time in job to prevent compression (1% progression through range per year of time in position)
- <u>Cost to Implement:</u> \$1,014,423 or 7.29% of current payroll

Excluded: County Auditor, Juvenile Probation, Part Time Staff

### Summary

- <u>Classification</u> Minor title adjustments, 358 full-time employees working in 104 job classes
- <u>Salary Survey</u> formal ranges (minimum to maximum) need updating; County encouraged to adopt proposed ranges and to place employees in ranges appropriately based on time in job (1% progression through the range per year of service)
- Questions? Comments?

#### Hunt County, TX Permanent Salary Range Table

| Salary<br>Range | Minimum  | Midpoint | Maximum  | Salary<br>Range | Minimum   | Midpoint          | Maximum   |
|-----------------|----------|----------|----------|-----------------|-----------|-------------------|-----------|
|                 |          |          |          |                 |           |                   |           |
| 1               | \$15,976 | \$17,751 | \$19,526 | 29              | \$62,628  | \$69,586          | \$76,545  |
| 2               | \$16,775 | \$18,639 | \$20,502 | 30              | \$65,759  | \$73,066          | \$80,372  |
| 3               | \$17,613 | \$19,570 | \$21,528 | 31              | \$69,047  | \$76,719          | \$84,391  |
| 4               | \$18,494 | \$20,549 | \$22,604 | 32              | \$72,499  | \$80,555          | \$88,610  |
| 5               | \$19,419 | \$21,576 | \$23,734 | 33              | \$76,124  | \$84,582          | \$93,041  |
| 6               | \$20,390 | \$22,655 | \$24,921 | 34              | \$79,930  | \$88,812          | \$97,693  |
| 7               | \$21,409 | \$23,788 | \$26,167 | 35              | \$83,927  | \$93,252          | \$102,577 |
| 8               | \$22,480 | \$24,977 | \$27,475 | 36              | \$88,123  | \$97,915          | \$107,706 |
| 9               | \$23,604 | \$26,226 | \$28,849 | 37              | \$92,529  | \$102,811         | \$113,092 |
| 10              | \$24,784 | \$27,538 | \$30,291 | 38              | \$97,156  | \$107,951         | \$118,746 |
| 11              | \$26,023 | \$28,915 | \$31,806 | 39              | \$102,014 | <b>\$1</b> 13,349 | \$124,683 |
| 12              | \$27,324 | \$30,360 | \$33,396 | 40              | \$107,114 | \$119,016         | \$130,918 |
| 13              | \$28,690 | \$31,878 | \$35,066 | 41              | \$112,470 | \$124,967         | \$137,464 |
| 14              | \$30,125 | \$33,472 | \$36,819 | 42              | \$118,094 | \$131,215         | \$144,337 |
| 15              | \$31,631 | \$35,146 | \$38,660 | 43              | \$123,998 | \$137,776         | \$151,554 |
| 16              | \$33,213 | \$36,903 | \$40,593 | 44              | \$130,198 | \$144,665         | \$159,131 |
| 17              | \$34,873 | \$38,748 | \$42,623 | 45              | \$136,708 | \$151,898         | \$167,088 |
| 18              | \$36,617 | \$40,686 | \$44,754 | 46              | \$143,544 | \$159,493         | \$175,442 |
| 19              | \$38,448 | \$42,720 | \$46,992 | 47              | \$150,721 | \$167,468         | \$184,214 |
| 20              | \$40,370 | \$44,856 | \$49,341 | 48              | \$158,257 | \$175,841         | \$193,425 |
| 21              | \$42,389 | \$47,099 | \$51,809 | 49              | \$166,170 | \$184,633         | \$203,096 |
| 22              | \$44,508 | \$49,454 | \$54,399 | 50              | \$174,478 | \$193,865         | \$213,251 |
| 23              | \$46,734 | \$51,926 | \$57,119 | 51              | \$183,202 | \$203,558         | \$223,914 |
| 24              | \$49,070 | \$54,523 | \$59,975 | 52              | \$192,362 | \$213,736         | \$235,109 |
| 25              | \$51,524 | \$57,249 | \$62,974 | 53              | \$201,980 | \$224,422         | \$246,865 |
| 26              | \$54,100 | \$60,111 | \$66,122 | 54              | \$212,079 | \$235,644         | \$259,208 |
| 27              | \$56,805 | \$63,117 | \$69,428 | 55              | \$222,683 | \$247,426         | \$272,168 |
| 28              | \$59,645 | \$66,273 | \$72,900 |                 | -         |                   |           |

| Midpoint % |  |
|------------|--|
| 5.00%      |  |

Range Spread 20.00%

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